

COUNTY COMMISSIONERS' WORK SESSION MINUTES
TUESDAY, SEPTEMBER 17, 2019

The Board of County Commissioners met today in their weekly Work Session.

Present at today's meeting were:

Joshua G. Parsons, Chairman
Dennis P. Stuckey, Vice-Chairman
Craig E. Lehman
BOARD OF COUNTY COMMISSIONERS

Lawrence M. George
CHIEF CLERK

Lisa Johnson
ASSISTANT CHIEF CLERK

Christina Hausner, Esquire
COUNTY SOLICITOR

Also present were:

Charles Douts, Director
FACILITIES MANAGEMENT

Harry Klinger, Director
PURCHASING

Mark Lauriello, County Engineer
RETTEW

Frank Mincarelli, Esquire
BLAKINGER THOMAS, PC

Lisa Paulson, Senior Center Program Director
OFFICE OF AGING

Lisa Riggs, President
ECONOMIC DEVELOPMENT COMPANY

Linda Schreiner, Senior Buyer
PURCHASING

Marisol Torres, Executive Director
CITY OF LANCASTER LAND BANK AUTHORITY

Carter Walker, County Government Reporter
LANCASTER NEWSPAPERS

Mike Weaver, Director
LANCASTER COUNTY-WIDE COMMUNICATIONS

Naomi Young, Director, Center for Regional Analysis
ECONOMIC DEVELOPMENT COMPANY

Commissioner Parsons called the meeting to order at 10:00 a.m.

Commissioner Parsons announced the Board of Commissioners met in Executive Session on Tuesday, September 17, 2019 at 9:30 a.m. to discuss a Real Estate Matter.

Commissioner Parsons announced to postpone approval of the August 13, 2019 Work Session Minutes, September 3, 2019 Work Session Minutes and September 10, 2019 Work Session Minutes.

Commissioner Parsons made the following re-announcement:

The Board of Commissioners will hold a public hearing on September 30, 2019 at 7:00 p.m. at the East Earl Township Municipal Building, 4610 Division Highway, East Earl, Pennsylvania. The purpose of this hearing is the proposed closure and possible elimination of the Big Conestoga 4A Bridge on Linden Road in East Earl Township. Public participation is invited.

1. Mr. Frank Mincarelli, Esquire, and Ms. Torres, Executive Director, presented an Option Agreement re: City of Lancaster Land Bank Authority's Option to Purchase Property at Judicial Sale.

NOTE: For more information please refer to the County Commissioners' Meeting Minutes dated September 18, 2019.

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2. Mr. Weaver, Director, presented a Purchase Order for Zetron MAX Call Taking System on behalf of County-Wide Communications.

NOTE: For more information please refer to the County Commissioners' Meeting Minutes dated September 18, 2019.

3. Mr. Klinger, Director, Mr. Douts, Director, and Mr. Lauriello, County Engineer, presented an Addendum to an Agreement for Rate Increases for Professional Engineering Services.

NOTE: For more information please refer to the County Commissioners' Meeting Minutes dated September 18, 2019.

4. Ms. Schreiner, Senior Buyer, and Ms. Paulson, Senior Center Program Director, presented a Bid Award for Emergency Food Boxes for the Office of Aging.

NOTE: For more information please refer to the County Commissioners' Meeting Minutes dated September 18, 2019.

5. Presentation on Economic Development Company's Center for Regional Analysis.

Ms. Riggs explained the analytic center has a long-term goal of helping our community make better informed decisions. They are mindful of the capabilities we already have in-house and want to get feedback on complementing some of that work or bringing a different perspective or experience to some of the skill sets already resident in the County. Ms. Riggs noted she is not aware that the County has had a relationship with a service like what they have offered, but due to the breadth of issues that come before the Board there is certainly the opportunity to have third-party objective or supplementary analytics with a quick turnaround.

Ms. Young said they are looking for how to explore being agile, in depth policy analysts for the County in a way that compliments the current departments.

In response to Commissioner Stuckey's questions, Ms. Young explained the price structure depends on the complexity of the question, the final product needed and the time frame; so either an hourly fixed rate with the scope of work clearly defined or a fixed price and delivering within a certain amount of time. She also said the parameters of what they can research are broad, stating they can do complex GIS modeling, spatial analysis and forecasting models in a lot of different arenas. She has a deep background in natural resource management, ag and environmental, but they also have an incredible depth of knowledge in terms of understanding the demographics and the projections.

Commissioner Lehman noted government collects all kinds of data, but one thing we do not necessarily do as well as we should is then reflect back on what we did, how impactful it was and what it means for us going forward; so the value to the County would be to take an area or program of County government, see what the data shows us and then use that information to drive decision making and improve outcomes. Commissioner Lehman gave Commissioner Parsons and the jail staff a lot of credit for reducing the prison population, noting the population was over 1300 in 2012 and is currently somewhere south of 800. This information can have huge value in explaining to the public the financial impact to the County as a result of that change in population, along with the conversation about a new jail which should be more efficient and less costly operationally than it would have been had we not been responsible in managing our jail population.

Ms. Young explained understanding the propensity that crime has not shifted in terms of age demographics, linked to how the population composition is changing through time is important.

Ms. Riggs added another piece is the ability to do forecasting; they can measure more effectively what some of the decisions they are making today look like projected out. She felt the Prison, BH/DS and Ag Preserve would be good starting points.

Commissioner Parsons said since we are talking about a new concept, it is going to take some thought, because you do not want to create work, you want to identify something that truly gives you and the taxpayers value by doing that analysis. They have been doing that at the prison with different data points which are then brought up at PrisonStat to make continuous adjustments and changes, but this strikes him as something more long-term. He also noted there is a lot of discussion about EMS in the County, where we are going and how we are going to solve that issue; maybe there is some potential there, but he is not quite sure how yet.

Ms. Young said one of the things they do is a sophisticated risk analysis and noting you can test how much the opioid epidemic is driving the change in EMS services coupled with economic conditions or population differences.

Mr. Lehman liked Commissioner Parsons' suggestion about EMS given the complexity of it, and noted you need both a quantitative and qualitative piece to be able to make good, sound decisions.

Commissioner Parsons concluded this was a good first discussion and the Board will think about it.

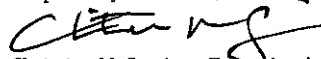
6. Ms. Johnson presented the September 18, 2019 Commissioners' Meeting Agenda noting no changes.

7. Mr. George noted the Board needed to reconvene Executive Session after today's Work Session.

8. On motion of Commissioner Stuckey, seconded by Commissioner Lehman, the meeting was adjourned at 10:55 a.m.

Motion passed unanimously.

Respectfully submitted,



Christine M. Carrigan, Executive Assistant
Commissioners' Office